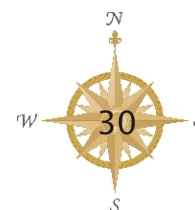


CATEGORY 7: HARMONIZATION AMONG DEVELOPMENT AGENCIES

Subcategory 7a: STEPS TAKEN BY MDBS TO ADOPT SIMILAR APPROACHES AND PROCEDURES		
Thematic Area of cooperation	Objectives	Status
1. Operational Policy Roundtable (OPR)	Promote and oversee harmonization efforts	<p>Completed: 12th and 13th Roundtables</p> <p>Current Focus and Further Steps:</p> <ul style="list-style-type: none"> • Address continuation of the Financial Management and Disbursement Group • Increasing action by MDB Heads, supported by OPR and senior liaison group, to articulate and publish joint positions on most major global development challenges • Decide how to handle issue of Corruption • Prepare a concept note on the issue of Global Programs.
2. Procurement	Joint analysis of procurement issues	<p>Completed: Harmonized Master Procurement Documentation (via the heads of Procurement Working Group process)</p> <p>Current Focus and Further Steps:</p> <ul style="list-style-type: none"> • Joint country procurement assessments • Ongoing efforts of the Joint Venture on Procurement in support of public procurement reform and capacity development in borrowing countries
3. Public Financial Management	Work on joint diagnostics, sharing of information and joint learning	<p>Completed: MDB matrix of disbursement policies/procedures</p> <p>Current Focus and Further Steps:</p> <ul style="list-style-type: none"> • How to reflect anticorruption measures in harmonized financial management methodologies • Project milestone dates and other terminology • Fiduciary remedies/Fiduciary control framework • Common withdrawal application form • Imprest/Special accounts and advances • MDB disbursement website
4. Managing for Development Results	<ul style="list-style-type: none"> • Systematically share information • Form a standing body to provide a forum for the exchange of experiences, views and comments on MfDR at each of the MDBs. • Pursue initiatives to accelerate the results agenda • Provide a focal point to enable MDBs to interact and collaborate with other stakeholders 	<p>Completed:</p> <ul style="list-style-type: none"> • Ongoing inter-MDB dialogue and sharing of experience in the context of the MDB Working Group on Managing for Development Results (created by the Heads of MDBs) • Ongoing participation of MDBs in the MDB/OECD-DAC Joint Venture on MfDR • Developed 2005 MDB Common Performance Assessment Framework (COMPAS) • Community of Practice in MfDR established <p>Current Focus and Further Steps:</p> <ul style="list-style-type: none"> • Design and preparation of the 3rd International Roundtable on Managing for Development Results • Preparation of revised 2006 MDB COMPAS
5. Evaluation Cooperation Group	Contribute to better evaluation standards and harmonization across MDBs	<p>Completed:</p> <ul style="list-style-type: none"> • Good Practice Standard Papers / Good Practice Standard Addendum for evaluating policy-based lending operations • Second Benchmarking exercise for private sector operations evaluation <p>Current Focus and Further Steps:</p> <ul style="list-style-type: none"> • Good Practice standards for country assistance program evaluation. • Working group on evaluation of technical assistance operations. • System of evaluating multilateral organizations under OECD/DAC

<p>6. Performance based and Country Performance Assessment</p>	<ul style="list-style-type: none"> • The MDBs and other multilateral institutions share a common interest in improved methods for the allocation of scarce concessional resources. • The meeting which was held in 2005 responded to requests by donor shareholders to consider opportunities for closer alignment on PBA. 	<p>Completed:</p> <ul style="list-style-type: none"> • AsDB adopted WB's CPIA questionnaire; staff participation in WB CPIA benchmarking meeting in Nov 2005 • Joint training workshops on PBA organized • The 2nd MDB technical meeting on PBA Methods was organized by AfDB in Tunis, March 2006 <p>Current Focus and Further Steps:</p> <ul style="list-style-type: none"> • Disclosure of CPIA (or equivalent) process and ratings • Portfolio ratings • Managing country allocations and utilization
<p>7. Environment</p>	<p>Formulate harmonization and coordination approaches which will simplify and facilitate donor coordination, promote consistent communication with borrowers, encourage collaborative capacity building, reduce transaction costs for borrowers, and increase development effectiveness.</p>	<p>Completed:</p> <ul style="list-style-type: none"> • 2 meetings in 2005, discussed harmonization and coordination of approaches to environmental and social issues • Issued the Common Framework for Environmental Assessment. <p>Current Focus and Further Steps:</p> <ul style="list-style-type: none"> • Updated Version of the Pollution Prevention and Abatement Sourcebook • Indigenous Peoples Policy Handbook Guidebook • New joint training work program for environmental and social review of Intermediate Credit Operations • Environmental Guidelines for Small and Medium Scale Infrastructure for MFIs and Bilateral Donors • Joint work program for Use of Country Systems • Revise the Pelosi Amendment together with representatives of US Treasury • Country environment analysis and strategic environment assessment • Carbon finance and energy futures • Millennium ecosystem assessment and payment for ecosystem services • Safeguard policy updates among the MFIs
<p>8. Gender</p>	<ul style="list-style-type: none"> • Report on women's representation in member organizations • Share good practices in the areas of recruitment and career development • Continue to focus on mainstreaming gender issues into the Poverty Reduction Strategy 	<p>Completed:</p> <ul style="list-style-type: none"> • Issued a joint statement instrumental in organizing several joint country gender assessment (CGAs) • Indonesia /Viet Nam/ PRC / Mongolia CGAs completed <p>Current Focus and Further Steps:</p> <ul style="list-style-type: none"> • Annual meeting of the ORIGIN and the OECD-DAC GENDERNET Group
<p>9. HIPC and Debt Sustainability</p>	<p>Coordinate with other international finance institutions on debt relief and debt management issues.</p>	<p>Completed:</p> <ul style="list-style-type: none"> • 2 major meetings in 2005 with focus on debt sustainability and debt management issues, grant allocation mechanisms for IDA, AfDB under a Debt Sustainability Framework (DSF) • Annual MDB meeting on HIPC implementation in Washington DC in June 2006 <p>Current Focus and Further Steps:</p> <ul style="list-style-type: none"> • Focus has moved to Multilateral Debt Relief Initiative (MDRI) and considerations about modalities, compensation and other key issues. • Specific discussions on debt relief underway at the IADB for FSO countries • Joint AfDF/IDA/IMF missions on forward-looking debt sustainability analysis in selected African countries, beginning with CAR and Liberia in November 2006
<p>10. Capacity Development, Governance and Anticorruption</p>	<p>Exchange ideas, approaches, tools and efforts to harmonize policies, guidelines and operational procedures.</p>	<p>Completed:</p> <ul style="list-style-type: none"> • Synthesis paper for the High Level Forum in Paris <p>Current Focus and Further Steps:</p> <ul style="list-style-type: none"> • New Task force established with a focus on MDB operations • Draft a new governance and anti-corruption paper • Agree on a common framework for fighting fraud and corruption in the activities and operations funded by the MDBs

11. Trust Funds and Cofinancing	Discuss alignment of trust fund policies and mobilization efforts	<p>Completed:</p> <ul style="list-style-type: none"> • Discussion on use of trust funds to respond to special crises • How to work with the EC • Cofinancing definitions in an era of post-project operations • IT infrastructure and e-trust funds • In September 2006 AfDB decided to reform its Technical Cooperation Fund (TCF) so as to align relevant programs with those of other MDBs. Implementation of reforms will take place over 3 years. • MDB Forum hosted by EIB on new approaches/concepts on cofinancing
12. MDB role in middle income countries	Discuss common suggestions for a stronger MDB response to a new challenges	<p>Completed:</p> <ul style="list-style-type: none"> • Joint regional consultations <p>Current Status and Further Steps:</p> <ul style="list-style-type: none"> • Joint policy paper on blending • AsDB finalizing a paper on “Enhancing ADB Support to MIC and OCR Borrowers”
13. Investment climate and BEEPs program	Cooperate on investment climate surveys and ensure that similar studies in other regions will be global MDB activities	<p>Completed:</p> <ul style="list-style-type: none"> • 1st round surveys completed <p>Current Focus and Further Steps:</p> <ul style="list-style-type: none"> • Planning of the surveys for the remaining regions



Subcategory
7b
CARRYING OUT
JOINT
ACTIVITIES

MDB	(i) Brief description of joint country-level activities carried out with other MDBs and bilateral agencies on MfDR
AsDB	All 10 Country Strategy Papers approved from 2005 until November 2006 were prepared in consultation with other donors. In 2006, 7 Country Portfolio Reviews (Afghanistan, Kyrgyz Republic, Tajikistan, Uzbekistan, Bangladesh, Nepal, and Lao PDR) were jointly prepared with other donors.
AfDB	The AfDB carries out a range of activities with other MDBs and bilateral agencies at the country level, including: 1. Joint programming: Joint assistance strategies in Tanzania, Uganda and Zambia, and joint interim strategy with the WB for the Central African Republic. 2. Projects and programs: Cofinancing operations, including in sector-wide approaches, and budget support operations. 3. Joint analytic work with other donors, including country procurement assessments, country financial accountability assessments, country governance profiles, and public expenditure and financial accountability reports. 4. Post-Evaluation: discussions are underway to conduct joint evaluation of Agriculture Sector Development with IFAD; the AfDB might also be involved in multi-donor assessment of total ODA in one selected African country; and participation in a ECG-led study of environmental sustainability and infrastructure. The AfDB is a member of the Leading Edge group of "Closing the Evaluation Gap," which may lead to future joint initiatives.
EBRD	In the last 2 years, EBRD has co-financed investment projects with other MDBs in 13 countries
IADB	Country Financial Accountability Assessments (CFAAs): Since June 2004, the IADB has been actively involved in 13 CFAAs prepared with the WB: Argentina, Bolivia, Chile, Colombia, Costa Rica, Dominican Republic, Ecuador, El Salvador, Guatemala, Jamaica, Nicaragua, Panama, and Uruguay. Country Procurement Assessment Reports (CPARs): Since June 2004, the IADB has carried out 11 CPARs jointly with the WB: Colombia, Costa Rica, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Jamaica, Panama, Peru, and Uruguay. In 2006, one joint CPAR was finalized (Panama), one CPAR is being prepared (Paraguay), and one CPAR update is scheduled before the end of the year (Nicaragua). Since June 2004, the IADB has participated in 3 SWAPs in El Salvador, Brazil, and Ecuador with the WB. In 2006 the IADB has been involved with the WB in: "Report on Observance of Standards and Codes" (ROSC) in Argentina, Honduras and Paraguay; PEFA indicators in Paraguay; and ongoing work on Mexico Fiduciary Analysis. The IADB has increased the efforts to harmonize the Country Strategies with other donors, and it has co-financed operations with the WB and bilateral donors in its Borrowing Member Countries.
WB	The WB has completed 4 collaborative assistance strategies, is planning or working on collaborative assistance strategies with 7 other countries, and has initiated discussions in 11 more countries. In FY06, 43% of all WB disbursements (IDA and IBRD) were for operations using program-based approaches called for in the Paris Declaration, and 20% of analytic work in IDA countries was prepared jointly with others. The WB has also taken the lead in putting in place an internal policy and procedural environment for implementing its harmonization and alignment commitments. For example, it has changed its operational policies with respect to aligning CASs to Poverty Reduction Strategy Papers and has updated its policies and guidance concerning development policy operations, auditing requirements, pooling of funds in multi-donor projects, harmonization of procurement and financial management arrangements, and joint analytic work. Further work is going on in a range of areas, including financial management, procurement, legal issues, environment, and governance and anticorruption, as well as in health, education, agriculture, and other sectors.